

25 FEB 1962

MEMORANDUM FOR: Chief, Special Operations Division

SUBJECT : Definition and Clarification of SOD-TSD
Responsibilities

1. Shortly after I assumed my duties as Chief, TSD in August 1962, I realized that there were a range of problems between TSD and SOD that would need to be resolved. At the same time I estimated that both you and I were probably pre-occupied with learning about our respective units and that it would probably be better to defer as many of these problems to a later date in order to give us both a chance to shake down our units and become more familiar with their capabilities and responsibilities. However, as is so often the case, the pressure of events caused me to surface a few of these problems such as, [REDACTED] and development, etc., I have been reluctant to force these and other issues at a time when I know you have been understaffed and that a mere legal definition or agreement of respective responsibilities between us, without a personnel capability to implement our responsibilities, would not necessarily advance the problems and might well cause more rather than less difficulties for both of us.


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2. Now after more than 18 months of tinkering with TSD internal machinery and educating myself, I believe it is necessary for you and I to discuss as concretely as possible the many problem areas I have avoided so long. Recent personnel cuts in TSD and fiscal considerations compel me to attempt to define more clearly those areas of responsibilities which are, or I believe should be, carried out by your unit with its attendant logistic and support problems and to clarify for you what I regard as the essential functions TSD should perform. Changes are taking place in personnel assignments and the necessary conservation of slots may cause gaps in our collective support to the Area Divisions, unless we have a clear meeting of the minds on these problems.

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3. I would recommend for your consideration that the two of us have an initial get-together or lunch at your convenience in the near future (I am leaving for a two week period commencing 13 March) to be followed up by a working level meeting of my people most concerned, and your people, to see if we can pin down as many of these problems as possible. I would appreciate hearing from you on this.


Chief
Technical Services Division

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